ONLINE PERFORMANCE APPRAISAL SYSTEM

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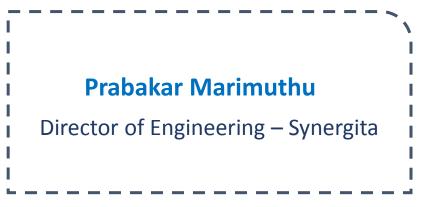


Version 1.0

+ Speaker Profiles









+ House Keeping Instructions







+ Content

- 1. Performance Appraisal Meaning
- 2. Traditional Vs. Modern Method
- 3. Default features of an online module
- 4. Time Saver
- 5. Goal Setting
- 6. Priority Definition
- 7. Employee Participation
- 8. Emotional Task to E-Task
- 9. Wider Audience & Right to escalate



- 10. Benchmarking
- 11. Training Needs
- 12. Financial Planning
- 13. Trend Analysis
- 14. Org Performance
- 15. E-Letters
- 16. MIS
- 17. Conclusion
- 18. Conclusion(i)





+ Performance Appraisal Meaning

It is a managerial process through which an individual employee's behaviour and efforts over a period is measured and rated.







+ Traditional Vs. Modern Method

Traditional	Modern
Ranking	MBO (Management By Objectives)
Graphic Rating Scales	Behaviourally Anchored Rating Scales
Critical Incident Method	Human Resource Accounting
Narrative essays (Text & descriptive)*	Assessment Centres
Check List Method *	360 degree
Confidential Report *	

(' marked are known for biased and mostly non-measurable.*





+ Default features of an online module

- Grouping employees
- Creating performance period
- Rules for eligibility
- Review parameters
- Appraisers configuration
- Feedback management
- Increment grid definition

- Budget controls
- Approval process for increments
- □ Facility to run processes to check variance
- Custom Control
- Increment letter template
- Feedback management
- Increment grid definition



+ Time Saver



An online system saves time in many ways – the employee and the Manager can fill in their part of the evaluation whenever they can, either in the Office or outside the office. Traditional appraisal will require both the Manager and the Employee to schedule discussion or meeting to agree upon the evaluation metrics. Communication is through instant auto mail alerts and hence no need to do off-line mails or maintain history of communication and response thereon.

+ Goal Setting

Competency identification for each role becomes a key parameter to online performance appraisal. This leads to standardisation of expectation from the employees at different levels along with the weightage. One of the most difficult task in traditional appraisal is that the goal setting is done just before the appraisal commences and is not standardised with the role the employee holds in the Organisation. SMART Goal setting at the employee level is preceded by goal setting at the Organisation level, which is the perfect way to achieve the business objectives.







Easy to identify employees who are mapped to a specific project which requires highest attention and thereby moving/aligning the right type of employees based on their competency mapping. Clearly, resource management becoming easy with able employees, leading to optimum utilisation of resources.

+ Employee Participation



Effective online communication and completion of tasks ensure employee participation. Employees get to know the objectives of the Organization and their role in achieving it in a transparent way and hence able to measure their own contribution towards the purpose. It is really a greater sense of satisfaction for the employee to be a part of the purpose.



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+ Emotional Task to E-Task

Traditional appraisals are more emotional in nature and lacks professionalism. They are seldom datacentric and the performance is much skewed towards the end of review period to gain attention for a better appraisal. Whereas, online appraisals have data captured on a daily basis and is so transparent that there are much lesser disputes to substantiate performance as well as non-performance. Similarly, Superiors also cannot be biased towards one or a group of employees in judging performance.

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+ Wider Audience & Right to escalate

Traditional appraisal is between the RM and the employee. Online has multiple levels and the transaction travels to a wider audience till the rating is done. In the meanwhile, if the employee has any concern with the way he is being appraised, he can be given the right to escalate to the skip level with his concerns. Attrition can be addressed with this methodology – People do not quit Organisations, People quit people. There are many Companies who have lost brilliant resources only for a simple reason that the employee was not in good terms with his reporting senior.









Establishing parity in the industry is possible very much by mapping the designation to the market roles and thereby ensuring compensation vs. competency. Losing a valuable employee on account of compensation indirectly strengthens the competition & also increases the cost of replacement, additional cost of training etc. Online appraisal helps to identify how better is the Organisation aligned to the industry best compensation. Needless to say that if costs are aligned, revenue would automatically be referred to, in terms of pricing product or transaction.





Traditional appraisals are forgotten after the increment process and no futuristic learnings are taken forward for improvement of the employee through the process of training. Online appraisal translates the lower competency rating to training requirements.







Pro-active and pre-planned financial outlay is possible in online appraisals. Distribution from the available kitty in more sensible and professional way is possible with linking performance and framing budget. Helps in fund forecasts.

+ Trend Analysis



Growth trends for both the employee as well as the HR is much visible and areas of improvement are well laid out. Causes for a higher or lower rating becomes self-explanatory & expectations of the employee is well managed.

+ Org Performance (③

Org performance can be added as a weightage to employee performance. If the Organisation has multiple business units, profitability of each business unit can be linked to employee performance to justify the percentage of hike. Traditional appraisal cannot bring this in such a transparent way for the employee to understand and appreciate the final increase.





Traditional appraisals would have few letter templates and cannot emote descriptively in relation to the performance of the business as well as the employee. Digital appraisal system can map templates based on employee rating to set the tone and tenor with lot of clarity to motivate and provide direction to the employee for ongoing goals. Letters can be archived for retrieval whenever required and need not be filed and stored like physical copies.

+ MIS

Last, but not the least – the company can find out:

- (a) Outstanding performers
- (b) Average performers &
- (c) Not on Track employees





+ Conclusion

Well, after all the above advantages, are there not any disadvantages of an online appraisal system?

I would say, yes, there is one. It removes the human interface between the employees and the managers. Body language is still a powerful mode of communication, particularly between the employee and the HR. Employees would not be willing to put everything in writing for fear of their reporting senior and continuation of their tenure with the Organization.





+ Conclusion(i)

A good performance appraisal must consist all the following characteristics:

1. Setting appropriate work standards for employees. The standards set must be rigorous and achievable.

2. The performance appraisal should be done by assessing the employee's actual performance to the relative standards set.

3. Each supervisor responsible to provide feedback to employees with the aim of motivating him or her and to eliminate performance deficiencies or to continue to perform above par.

Any technology will aid growth only when it is used to the intended purpose with highest degree of simplicity and utility.

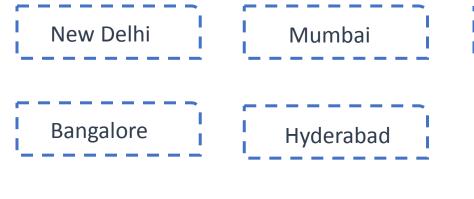


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+ What is Synergita?





- Synergita is a Continuous Employee Performance Management, Development & Engagement Software
- Helps in building a world-class company culture driven by employee recognition



Focus on Holistic Employee Development



+ Synergita – Quick Look at the Functionalities



Employee Management	Performance Management	Employee Development			
Employee Talent	Competency Management				
Information	Goals Management	Employee Development Plans			
Career Aspirations	Performance Reviews				
Career Aspirations	360° Feedback				
Search Abilities	Continuous Feedback & Rewards Management	Employee Training Records			
Search Admities	Appraisal Papers Distribution				
Powerful Analytics					





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+ Principles of effective continuous feedback & coaching

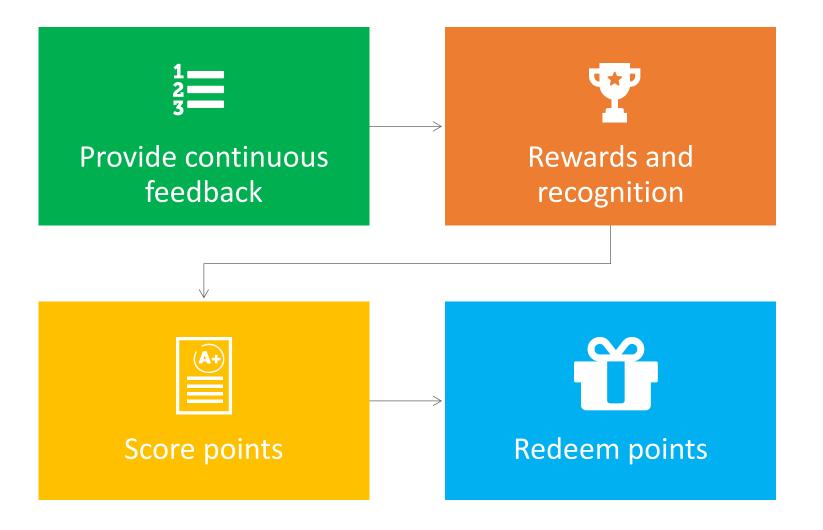
Team members who feel valued are more willing to share responsibility, Team members want to **Enhance Self Esteem** confront challenges, and adapt well know how you're feeling to change. Feelings, and about them in relation to their performance Listen Actively and **Respond With** Concern **Provide Support** without Removing Responsibility Involvement increases the Ask for Help and Encourage chance that innovative Involvement As a manager, you are in a special position to ideas and solutions will provide support to your team. This may include surface. advising, mentoring, and providing needed resources, reassigning duties, and clearing

roadblocks.





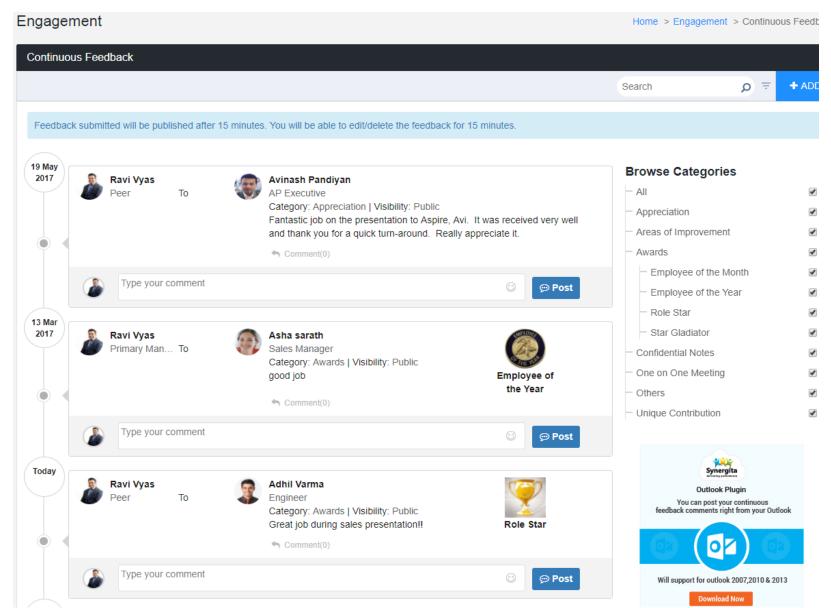
+ Continuous feedback process In Synergita





+ Continuous feedback in Synergita





Synergita delivering performance



PERIODIC REVIEWS / CHECK-INS

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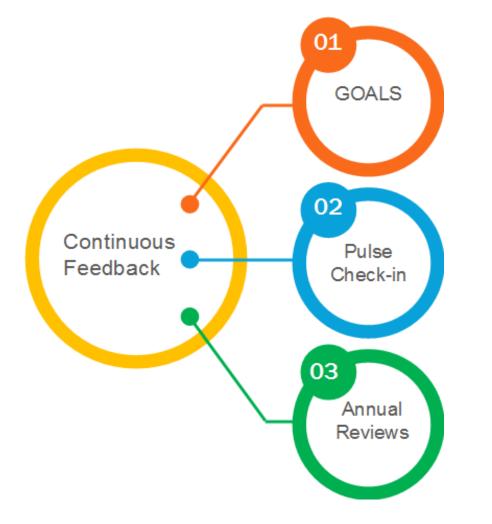
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DYNAMIC EMPLOYEE EVALUATION

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+ Working in Cadence



Expectations are set on first day of employment or at the beginning of the year. Determine the tempo for talks. Minimum 4 x per year.

Weekly meetings - short duration. 10-15 minutes of real-time feedback and coaching.

Structured conversations. Team member answers brief questions that look back - look forward. Reflect on past performance and your contribution. Look forward: set expectations and predict impact of your work.







+ Set the Employee Objectives Clearly

Involvement increases the chance that innovative ideas and solutions will surface.

Team members want to know how you're feeling about them in relation to their performance

Team members who feel valued are more willing to share responsibility, confront challenges, and adapt well to change.



+ Set the employee objectives clearly



delivering performance

MART GOALS - 60%				
Pipe-line-strength				
In Progress 🗸		X –	84%	
			-	
Measure	closed. All sales opportunities arranged along	each of the sales steps that make up your sales pr	ocess is what the sales pipeline repres	ents.
Based on the data from the CI	RM systems			
Target	Due Date	Achieved Target 🖺	Start Date	
25	30-Nov-2016	21	01-Apr-2016	
			S Can	cel 🖪 Save
		tact with a potential customer, or prospect, to qualifying that prospect into a lead, and further validating that lead into a sales opportunity fold d. All sales opportunities arranged along each of the sales steps that make up your sales process is what the sales pipeline represents. Achieved Target 30-Nov-2016 Start Date 21 01-Apr-2016		

+ Periodic reviews / check-ins



Team members want to know how you're feeling about them in relation to their performance

Involvement increases the chance that innovative ideas and solutions will surface.





+ Periodic reviews / check-ins

SMART Goal Name					🖻 Delete
Pipe-line-strength					
Description					
					and further validating that lead into a sales teps that make up your sales process is what
Check-In Comments					1631 Characters Left
Ravi is progressing well					
N/- :					1976 Characters Left
25					
Target	Due Date		Achieved Tar	get 🖺	Start Date
25		Achieved	Date	Provided By	01-Apr-2016
		21	17-Oct-2017	Ravi Vyas	





+ Annual reviews

Pipe line strength - 25%

Steps salespeople take from initial contact with a potential customer, or prospect, to qualifying that prospect into a lead, and further validating that lead into a sales opportunity followed through the different stages until closed. All sales opportunities arranged along each of the sales steps that make up your sales process is what the sales pipeline represents.

D TARGET 25	DUE DATE 18-Nov-2015		ACHIEVED ON DATE On 11-Nov-2015	
Others Feedback				
Aswathy Menon Self				★★★☆ Met Expectations (3 / 4)
Have someleads which really hit the floor	by next coming days.Wil	I work to close the deals H	ave some detailed information on Pipeli	ine of including all prospects.
Ali Akbar Co-Manager				★★★☆ Met Expectations (3 / 4)
Yes agreed,Kindly try to close the deals besides the financial status	Try to focus on company!	s business, its products, pr	oduct pipeline, strength,weakness, com	npetitors, stakeholders are analysed
ACHIEVED TARGET 17	TARGET STATUS Please Select	v		
Rating			•	
Cannot Rate Below Expectations		let Expectations /ith reservations)	Met Expectations	Above Expectations
Feedback:				
good job on				
No. Attach File				1988 Characters Left





TRANSACTIONAL REPORTS

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+ Transactional reporting



30+ transactional reports

Real time status report for appraisal reviews

Employee goal status tracking

Extend the reports to reporting managers as well

Automatic Email follow-ups with employees

Automatic escalation emails





Ο **ANALYTICAL REPORTS**

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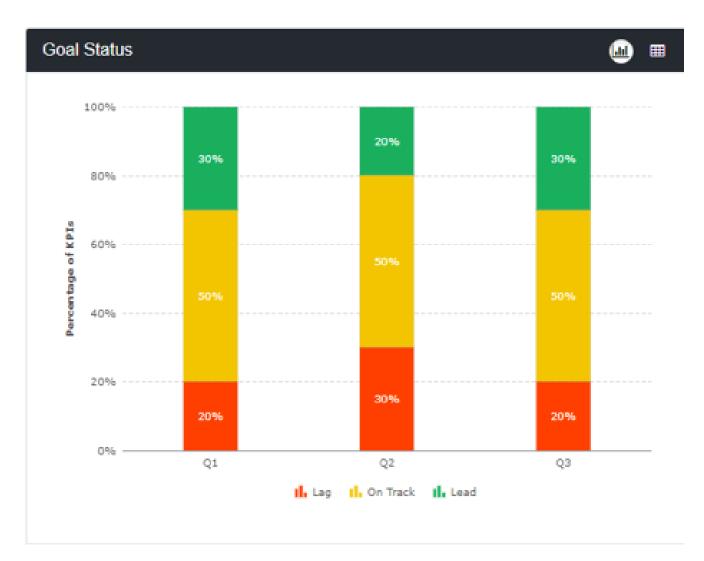
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+ Goals Dashboard for Organization







+9-Box View of Employee Performance



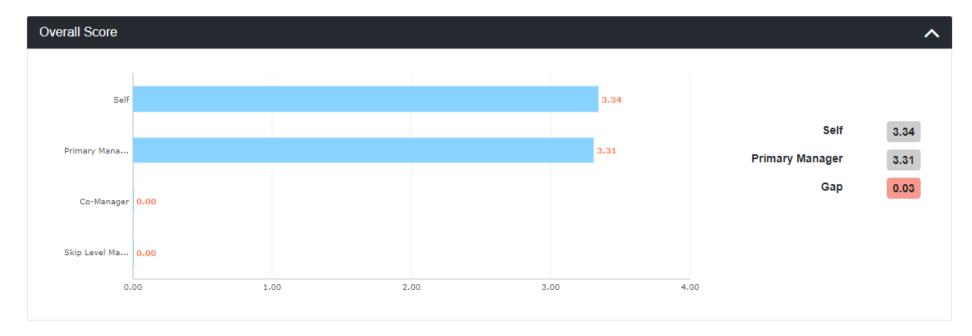




+ Perception Gap Analysis



	Ravi Vyas	Cycle Related Info			Expor
2.	Manager			Organization Unit :	Car infotech/Finance
	Marketing	Cycle Name :	Appraisal Cycle 2015 - 2016	Track :	Finance
	ravi@car.com	Primary Manager :	Vijay Kumar	Designation:	CFO
	Bangalore				





+ Employee Performance Trend Analysis



Akbar's Performance		T Manage	Home > Performance > My Team Goals E Perception Gap Analysis (6)	
w Goals View Past Feed	back Continuous Feed	back Score Trend		
core Dashboard				
10.00				
8.00				
6.00 2				
4.00 2.81				2.85
2.00		2.67		
0.00 Appraisal Cycle 2014 - 2015		Appraisal Cycle 2015 - 2016		Appraisal Cycle 2016 - 2017
		Appraisal Cycle 2014 - 2015	Appraisal Cycle 2015 - 2016	Appraisal Cycle 2016 - 2017
Head of Sales	Rating	Valued Perfomer	Valued Perfomer	Valued Perfomer
ALI AKBAR	Score	2.81 2.85 Ali Akbar (Sell)	2.67 2.58 Ali Akbar (Sell)	2.85 2.91 Ali Akbar (Self)
		2.81 Ravi Vyas (Primary Manager)	2.67 Ravi Vyas (Primary Manager)	2.85 Ravi Vyas (Primary Manager)



+ Employee Overall Performance Status

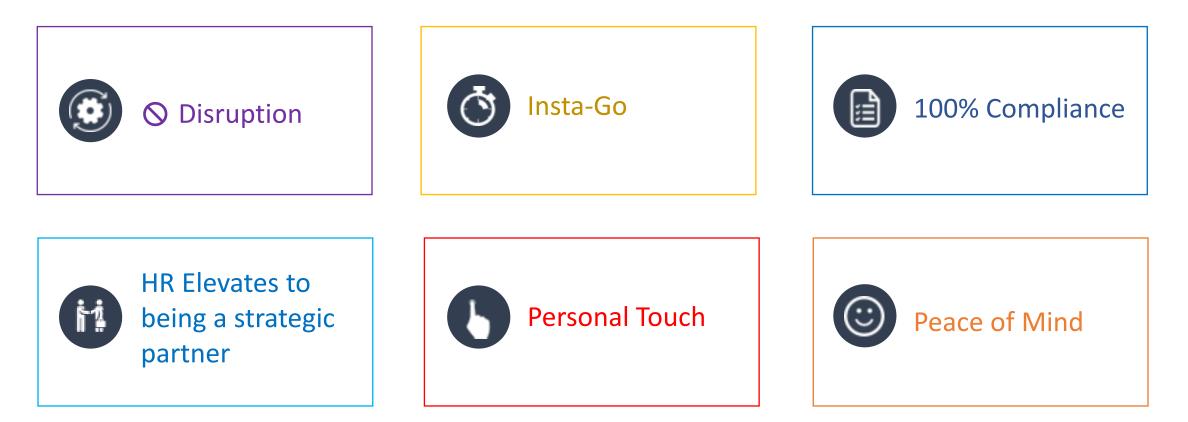


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iller								
Employee Number:		Q	Gender.	All	Ψ.	Grade:	None selected	÷
Function as per MIS:	None selected		Sub Function:	None selected		Manager Name:		
							O Cancel	© App
Chart								
		Valued Contributors , 45	·		- Oo-petters.	20%		
					Botto	n performens . 10%		
					<u></u>			
				- Can-do-beb	er., 25%			





+ Value Propositions







+ Key Differentiators

- $\checkmark \odot Disruption$
- ✓ WOW Features
- ✓ Digital Cockpit
- ✓ Insta-Go
- ✓ Easy Administration
- ✓ Works the way you want it to





+ Security Practices Followed by Synergita

- ✓ Compliant with OWASP standards
- ✓ Security Tested with VERACODE
- ✓ Hosted on Amazon Cloud
- ✓ Protected by Thawte SSL
- ✓ Secured Multi-Tenant Architecture
- Only Permit Web Layer Only Permit App Layer access to Db Layer access to App Layer Web Server Database Server EBS Volume App Server × amazon EC2 Security Group Firewall Only port 22(SSH) of App All other traffic denied Port 80(HTTP) and 443(HTTPS) Layer open to only developers of Web Layer open to Internet in corporate office network Ø
- ✓ Data level security through access control mechanisms



